

# **Analyst Briefing**Full Year & Fourth Quarter 2007 Results

Jakarta, 14 February 2008

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## **Agenda**

- 2007 Performance
  - Financial Results
  - Asset Quality
  - Business Update
- 2007 Achievements
- 2008 Strategic Priorities
- Appendix



### **Highlights of 2007 Full Year Results**

- Loans grew by 24% to Rp 53 trillion; most businesses contributed to the growth
- Total funding increased by 9% to Rp 72 trillion as current and savings accounts grew by 26% and 17% respectively
- Operating income rose by 27% to Rp 8,877 billion driven by higher net interest income and fee income
- Net profit after tax grew by 60% to Rp 2,117 billion
- Net interest margin expanded to 10.4%
- ROAE stood at 22.9%



## **Highlights of Income Statement**

Rp. billion	FY 2006	FY 2007	△YoY	1Q07	2Q07	3Q07	4Q07
Interest Income	10,896	12,048	11%	2,934	2,995	3,057	3,062
Interest Expense	(5,251)	(4,912)	(6%)	(1,278)	(1,276)	(1,161)	(1,197)
Net Interest Income	5,645	7,136	26%	1,656	1,719	1,896	1,865
Fee Income	1,358	1,741	28%	503	537	373	328
Operating Income	7,003	8,877	27%	2,159	2,256	2,269	2,193
Operating Expenses	(3,428)	(4,255)	24%	(1,027)	(1,041)	(1,056)	(1,131)
Pre-Provision Op. Profit	3,575	4,622	29%	1,132	1,215	1,213	1,062
Cost of Credit	(1,332)	(1,240)	(7%)	(365)	(379)	(274)	(222)
Net Profit before Tax	2,243	3,382	51%	767	836	939	840
Net Profit after Tax	1,325	2,117	60%	482	538	580	517



## **Highlights of Balance Sheets**

Rp. billion	FY 2006	FY 2007	△YoY	1Q07	2Q07	3Q07	4Q07
Total Assets	82,073	89,410	9%	84,946	88,043	87,987	89,410
Loans (gross) 1)	42,986	53,330	24%	43,109	46,394	50,153	53,330
Government Bonds	18,702	15,808	(15%)	19,453	18,957	16,749	15,808
Total Deposits	56,930	60,937	7%	57,562	61,294	58,853	60,937
Current Account	5,337	6,728	26%	5,022	6,382	6,466	6,728
Savings	9,712	11,395	17%	9,694	10,613	10,621	11,395
Time Deposit	41,881	42,814	2%	42,846	44,299	41,766	42,814
Borrowings <sup>2)</sup>	6,710	7,933	18%	7,246	7,591	8,889	7,933
Subordinated Debt	3,374	3,359	0%	3,405	3,383	3,412	3,359
Equity	9,442	10,833	15%	9,268	9,819	10,357	10,833

<sup>1)</sup> Include consumer financing receivables of Adira Finance
2) Include securities sold under repo agreements and Adira Finance's bank loans and bonds



## **Key Ratios**

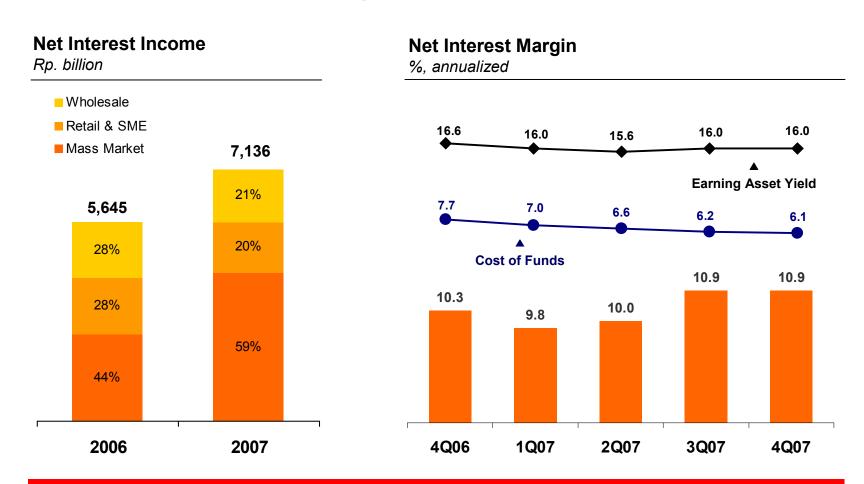
%	FY 2006	FY2007	△YoY	1Q07	2Q07	3Q07	4Q07
Net Interest Margin 1)	9.6	10.4	0.8	9.8	10.0	10.9	10.9
Cost / Income	48.9	47.9	(1.0)	47.5	46.1	46.6	51.5
Credit Cost / Avg.Earn. Assets	2.9	2.3	(0.6)	2.9	2.8	2.0	1.5
ROAA	1.8	2.4	0.6	2.3	2.4	2.7	2.3
ROAE	15.6	22.9	7.3	21.2	24.1	24.9	21.5
Loan / Deposit	75.5	88.1	12.6	75.7	75.5	85.0	88.1
Loan / Funding <sup>3)</sup>	64.9	73.7	8.8	64.3	65.3	71.5	73.7
Capital Adequacy 4)	20.4	19.3	(1.1)	20.6	20.5	19.2	19.3
NPL - Gross	3.3	2.3	(1.0)	3.2	3.1	2.8	2.3
LLP / NPL <sup>5)</sup>	141.7	161.2	19.5	158.1	153.1	155.5	161.2

Include credit related fees and commission as per Bank Indonesia regulations
 Exclude all government securities
 Includes structured and long-term funding

<sup>&</sup>lt;sup>4)</sup>After market risk charge <sup>5)</sup> After collateral value



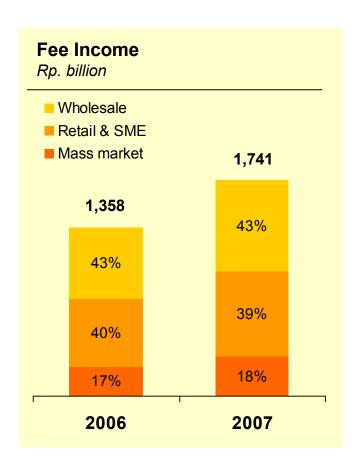
# Net interest margin widened to 10.4% in 2007 as asset yield was sustained despite of falling interest rate



Net interest income rose by 26% driven by mass market businesses



# Fee income rose by 28% on strong growth in credit related fees and treasury products



## Increase in credit related fees was driven by loans, credit cards and trade finance

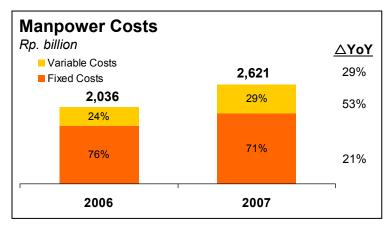
Rp. billion	2006	2007	△YoY
Credit related fees	599	797	33%
Cash management	300	288	(4%)
Treasury products	171	362	117%
Adira Finance	72	72	0%
Adira Insurance & Quantum	145	222	53%
Others <sup>a)</sup>	71	-	(100%)
Total	1,358	1,741	28%

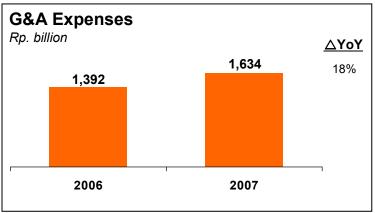
a) Primarily consist of 90% economic interest in Adira Insurance and Adira Quantum from previous year

Gain on sales of government bonds drove the increase in fee income from treasury



# Cost to income ratio improved to 48% despite of business expansion



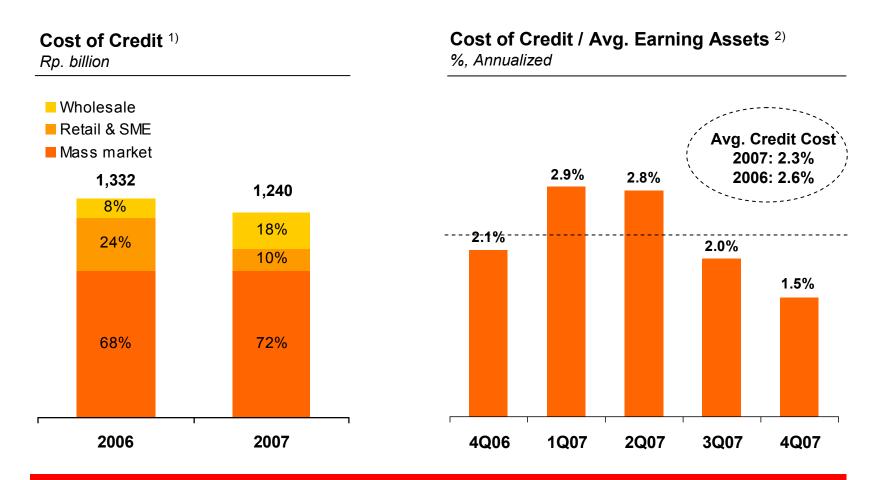


Rp billion	2006	2007	△YoY
Wholesale	562	713	27%
Retail & SME	1,542	1,781	16%
Mass market	1,324	1,761	33%
Adira Finance	634	833	31%
SEMM	519	709	37%
CMM & Quantum	171	219	28%
Total	3,428	4,255	24%
Cost / Income	48.9%	47.9%	(1.0%)

Higher expense growth in mass market businesses on the back of business expansion



# Credit cost improved to 2.3% of earning assets reflecting a robust risk management and improved operating environment

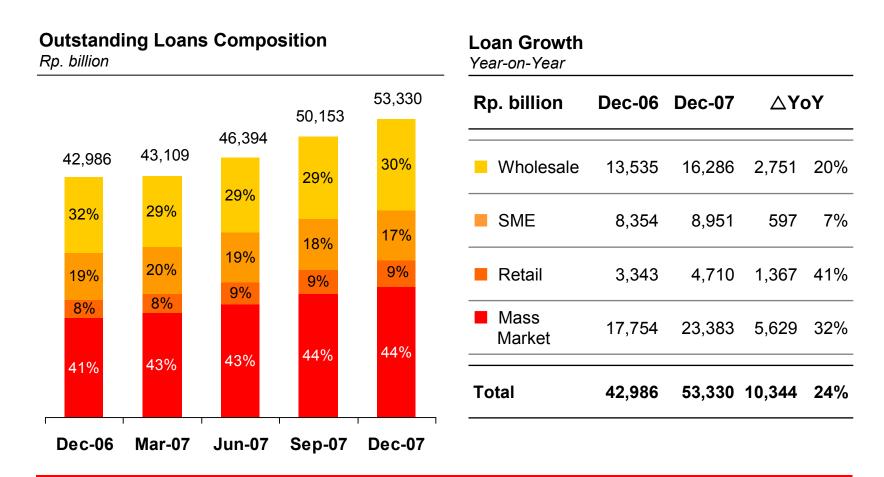


Cost of credit declined by 7% despite of 24% expansion in loans

<sup>&</sup>lt;sup>1)</sup>Cost of credit comprise of provision for losses, loss on repossessed assets of Adira Finance and net write-off <sup>2)</sup>Exclude all government securities



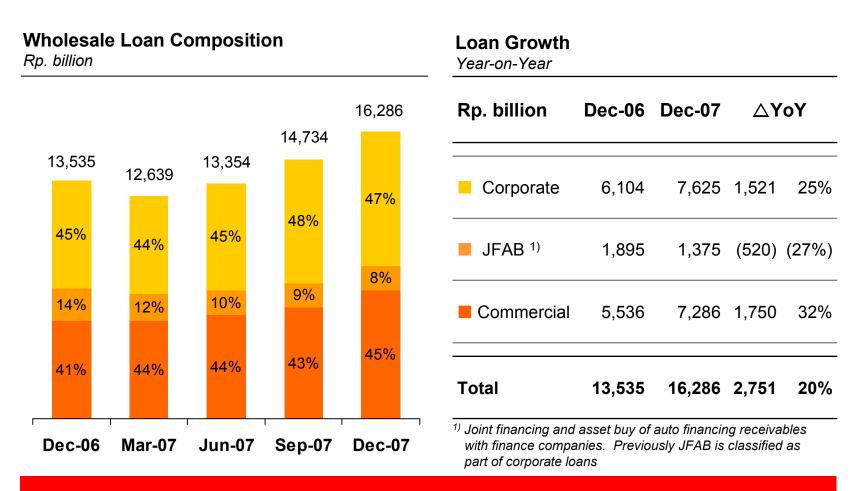
## Loans expanded by 24% largely driven by mass market and wholesale businesses



Mass market loans grew by 32% and made up 44% of the loan book



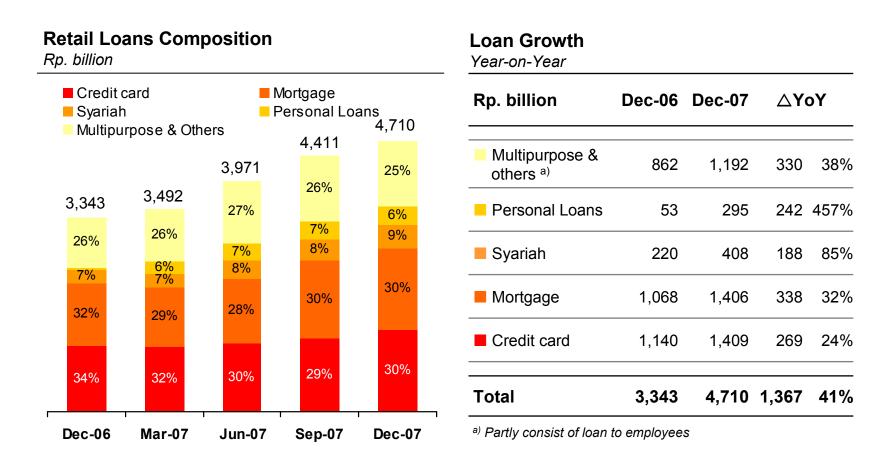
# Commercial loans grew by 32% partly due to strong growth in asset based financing



Corporate loan growth was largely driven by trade financing



# Retail loans increased by 41% on the back of strong growth in housing loans, credit card and personal loans



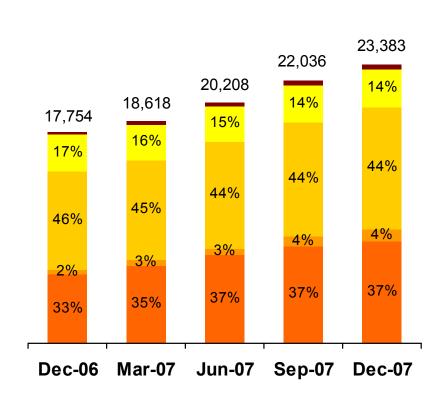
Credit card receivables grew by 24% and contributed to 30% of retail loans



# Mass market loans rose by 32% on the back of strong growth in micro lending and auto financing businesses

## Mass Market Loan Composition

Rp. billion



#### **Loan Growth**

Year-on-Year

Rp. billion	Dec-06	Dec-07	ΔY	οY
■ Hire Purchase	218	402	184	85%
Cars	3,092	3,164	72	2%
Motorcycles	8,216	10,221	2,004	24%
<b>CMM</b>	427	996	569	133%
■ SEMM	5,801	8,600	2,799	48%
Total	17,754	23,383	5,629	32%

Note: Hire purchase financing from Adira Quantum Motorcycles and cars financing from Adira Finance

SEMM (DSP) loans grew by 48% and accounted for 37% of mass market loans



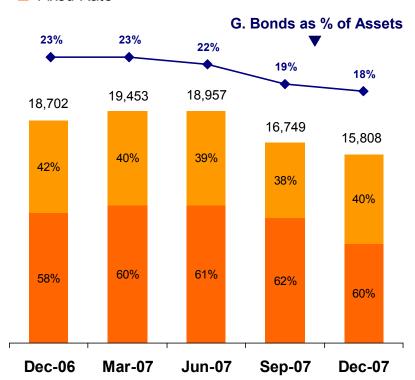
## Government bonds declined steadily and now represented 18% of the bank's assets

#### **Government Bonds Composition**

Rp. billion

Variable Rate

Fixed Rate



The duration of government bonds is 3.1 years as of December 31, 2007 as compared to 3.4 years a year earlier

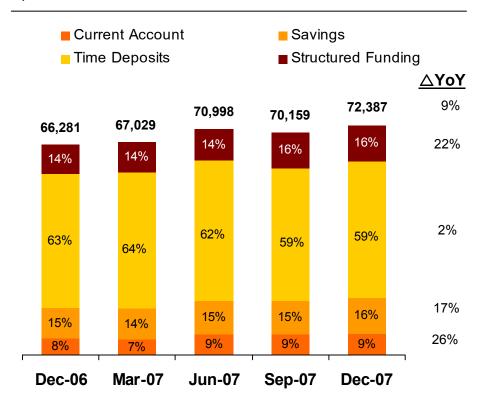
Rp. billion	Dec-06	Dec-07	ΔY	οΥ
Held to maturity	6,687	4,225	(2,462)	(37%)
Available for sale	11,058	10,369	(689)	(6%)
Trading	957	1,214	257	27%
Total	18,702	15,808	(2,894)	(15%)



# Current and savings accounts rose by 26% and 17% respectively

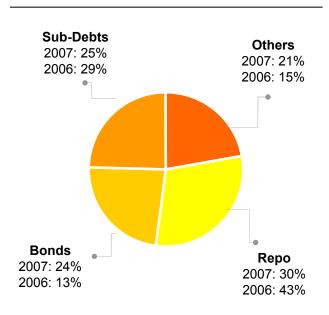
#### **Breakdown of Interest Bearing Funds**

Rp. billion



#### Structured / Long Term Funding

As of December 31



Total Structured / Long Term Funding

2007: Rp 11,450 billion 2006: Rp 9,351 billion

Long term funding increased by 22% and made up 16% of the bank's funding



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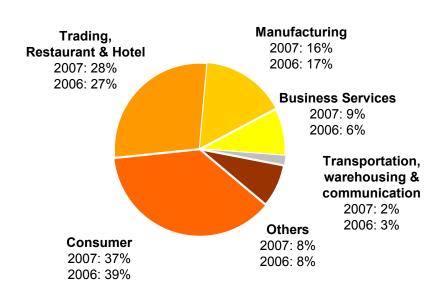
### Well diversified loan portfolio across economic sectors

#### **Loans by Economic Sector**

As of December 31

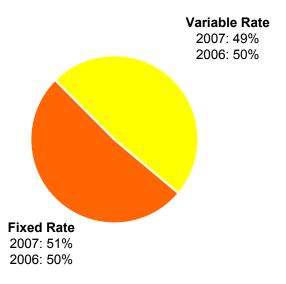
#### **Loans by Interest Rate**

As of December 31



#### Total Loans

2007: Rp 53,330 billion 2006: Rp 42,986 billion



#### **Total Loans**

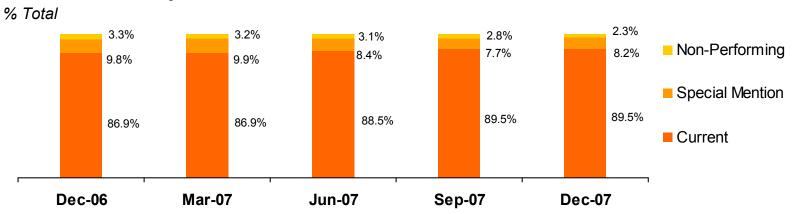
2007: Rp 53,330 billion 2006: Rp 42,986 billion

Fixed rate loans are primarily comprised of auto financing and DSP



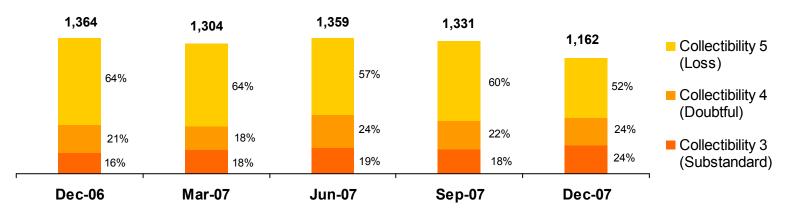
# Non-performing loan ratio declined to 2.3% by the end of 2007 from 3.3% a year earlier

#### **Loan's Collectibility**



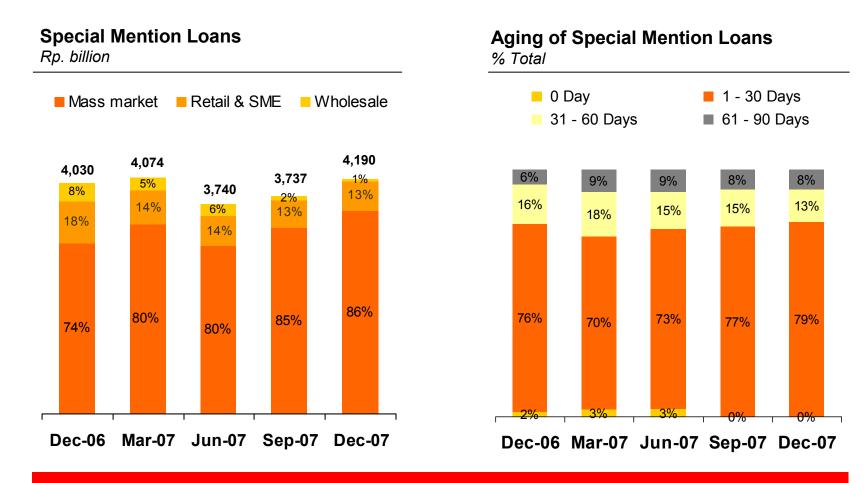
#### Non-Performing Loans Breakdown

% Total





### Special mention loans are mostly in DPD 1-30 days category

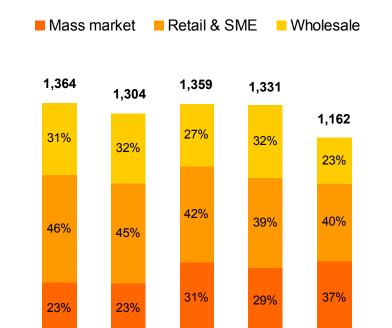


Special mention loans are mainly mass market loans



#### Adequate loan loss provision to cover non performing loans





2Q07

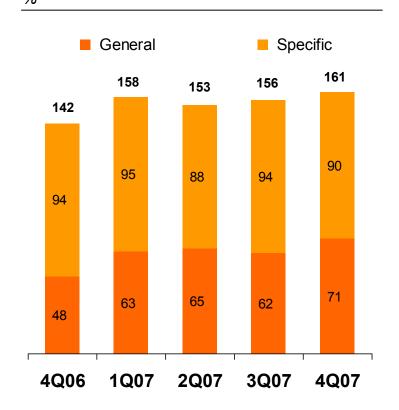
3Q07

4Q07

1Q07

4Q06

## Loan Loss Provision / NPL 1)



Non-performing loans declined by 15% despite loan expansion of 24%

1) After collateral value Slide 21



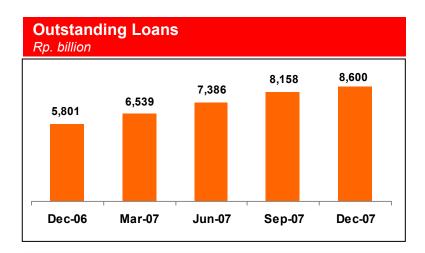
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#### **Self Employed Mass Market (SEMM) Business**





#### ■ Network

- 706 units and 64 mobile units of DSP are currently in operation
- Over 7,700 personnel are employed by DSP

#### **■** Business Growth

- Extended Rp 6,771 billion of new loans, up 45% from last year
- Outstanding loans rose by 48% to Rp 8.6 trillion at the end of 2007

#### ■ New Business Model

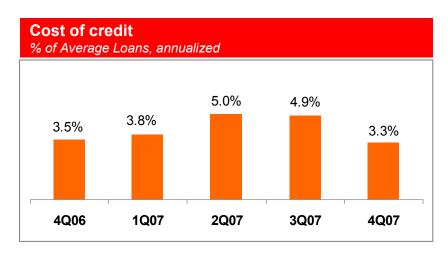
- A new Supply Chain Model was introduced in July to serve traders in low end of supply chains.
- Currently it has operated 38 sales offices

SEMM loans grew by 48% in 2007, accounting for 16% of the loan book



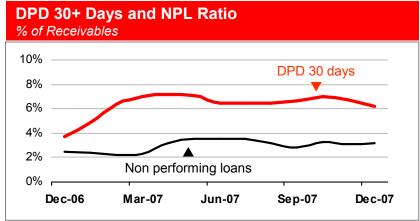


#### **Self Employed Mass Market (SEMM) Business**



#### **■** Asset Quality

- Cost of credit improved to 4.2% of average receivables in 2007 as compared to 5.2% in the previous year
- 30+ days past due (DPD 30+) loans as a percentage of total loans was 6.2% as of December 31, 2007 compared to 3.7% a year earlier

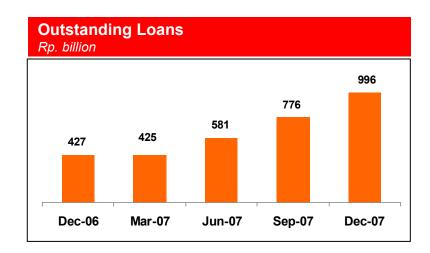




Cost of credit was managed below 5% on the back of strong loan growth



### **Consumer Mass Market (CMM) Business**





#### **■** Worksite Model

- 53 units of CMM are currently in operation for worksite model offering personal installment loans to employees
- CMM targets employees of selected companies in major cities

#### ■ Adira Cross Sell

 CMM has stepped into 80 of Adira Finance's branches to cross sell personal loans

#### **■** Business Performance

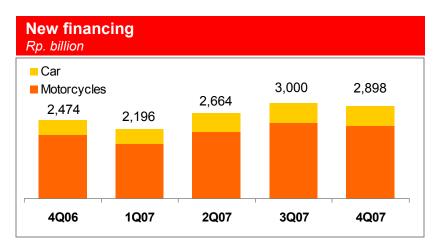
- Loans rose by 133% to Rp 996 billion at the end of 2007
- Cost of credit was relatively low on the back of rapid loan growth

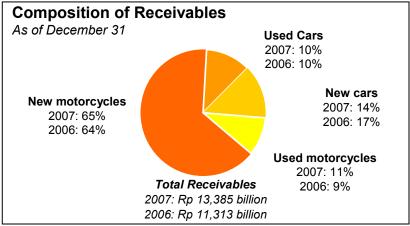
**CMM offers personal loans to salaried consumers** 





### Adira Finance (auto financing business)





- Outstanding receivables rose by 18% to Rp 13.4 trillion
- Market share in new motorcycles financing rose to 14.7% as compared to 12.2% in 2006
- Cost of credit improved to 4.6% from 5.8% in the previous year due to lower loss on repo. assets and write off



New financing rose by 27% to Rp 10.8 trillion, thus gaining market share





## Adira Finance (auto financing business)

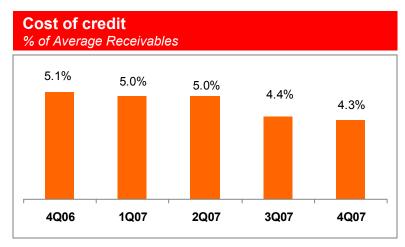
Rp. billion	2006	2007	△YoY	1Q07	2Q07	3Q07	4Q07
New Financing Units	726,908	942,968	30%	194,240	232,662	264,434	251,632
New Financing Volume	8,458	10,758	27%	2,196	2,664	3,000	2,898
O/S Receivables	11,313	13,385	18%	11,415	11,930	12,738	13,385
Net Interest Income 1)	1,564	2,324	49%	540	552	594	638
Fee Income	72	72	0%	7	8	24	33
Total Operating Income	1,636	2,396	46%	547	560	618	671
Operating Expenses	(639)	(833)	30%	(170)	(206)	(211)	(246)
Cost of Credit	(606)	(563)	(7%)	(137)	(147)	(136)	(143)
Other Income/(Expense)	(19)	1	(105%)	-	-	(2)	3
Net Profit before Tax	372	1,001	169%	240	207	269	285
Net Profit after Tax	277	694	151%	165	143	187	199

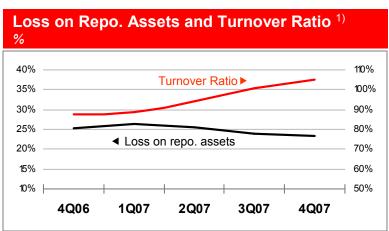
<sup>&</sup>lt;sup>1)</sup> Including internal transfer pricing charge

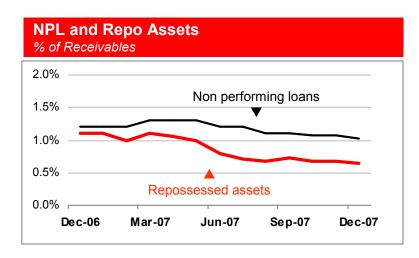


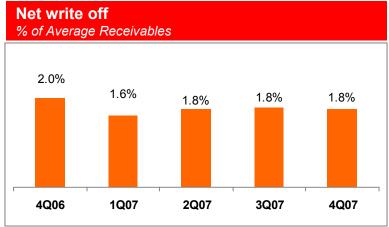


### Adira Finance (auto financing business)









Cost of credit improved to 4.6% of average receivables as compared to 5.8% in 2006

<sup>1)</sup> Turnover ratio was measured by number of repossessed asset units sold as % of repossessed asset inventory. LOR was measured by losses of repossessed assets as % of outstanding loan principal



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#### **2007 Key Achievements**

Mass Market Businesses

- CMM loans from Adira X-Sell model reached nearly Rp 500 billion in its first year in operation, while Worksite model grew by 76%
- SEMM has rolled out 38 Supply Chain sales offices; meanwhile Productive Poor model was deemed not viable due to lack of micro-financial institutions
- Danamon emerged as the 6<sup>th</sup> largest player in the card business by receivables. The cost of credit in card business is now back to single digit
- Adira Quantum receivables grew by 85% to Rp 402 billion

Funding Franchise

- Current and savings accounts increased significantly by 26% and 17% respectively
- Structured funding rose by 22% and contributed to 16% of the bank's total funding

Operating Efficiency

- Significant cost savings generated from the implementation of Operational Excellence initiatives and procurement initiatives
- Successful integration of Adira Quantum into the bank's integrated core banking system (ICBS)



#### **2007 Key Achievements**

#### **Technology**

- Full implementation of the new centralized IT System in Adira Finance
- Successful roll out of Enterprise General Ledger (EGL)
- Successful roll out of new core banking system (NCBS) pilot project in SEMM branches

## **Employer of Choice**

- · Roll out of Danamon Leadership Academy
- Employee satisfaction index reached the highest compared to Indonesia's and Asia's average

#### Inorganic Growth Strategy

 Evaluated the possibilities of acquiring securities house, insurance companies and banks

#### **Others**

- More than 43% of Retail Banking's Operating Income is now generated from asset products and fee income
- Corporate Banking earnings increased significantly and over 58% of the revenue was generated from non-lending activities



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#### **2008 Strategic Priorities**

#### Mass Market Businesses



- Full roll out of Supply Chain model of SEMM business
- Expand SEMM's Pasar model to East Indonesia
- Replicate CMM cross sell model to other finance companies
- Enlarge Adira cross sell point of sales
- Widen Adira Finance's network presence outside of Java

## Wholesale Business



Increase Commercial Banking platform by 32%

## Funding Franchise

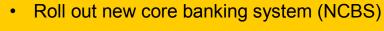


- Broaden branches and ATM network by 20% and 11% across the country respectively
- Complete the roll out of re-branding in 400 branches and 290 ATMs
- Structured funding initiatives (bond issuance, FRCD, IFC disbursement)



### **2008 Strategic Priorities**

## World Class Technology



Centralization of all AMEX system into Danamon

## Operating Efficiency



## Inorganic Growth



- Seek opportunities to build scale thru the acquisition of securities house, insurance company and/or bank
- Acquire the remaining 20% of Adira Finance (exercise the call option)



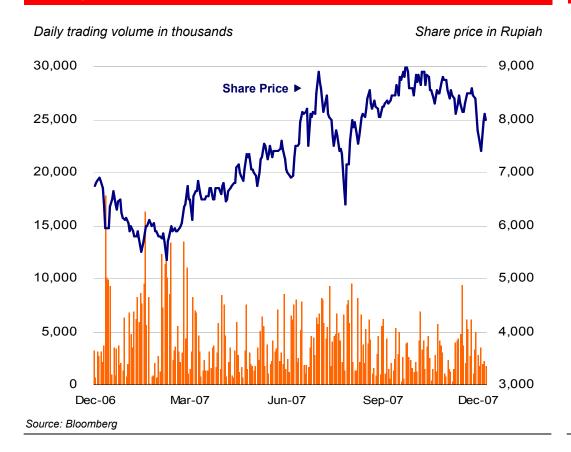
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### **Shareholding Structure**

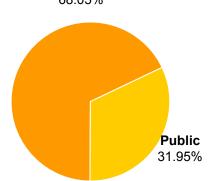
## **Daily share price and trading volume**



#### **Shareholding Structure**

As of December 31, 2007





#### Asia Financial (Indonesia) (AFI)

AFI is a consortium of Fullerton Financial Holdings Pte. Ltd. (FFH) (85%) and Deutsche Bank (15%).

FFH is wholly owned by Temasek Holdings



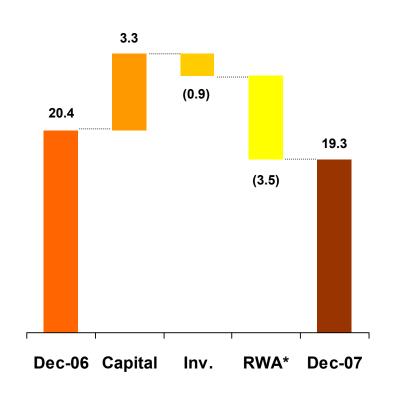
## **Credit Rating**

Danamon		
Standard & Poor's	Long-term / Short-term Local Currency Long-term / Short-term Foreign Currency Subordinated Debt	BB- / Stable / B BB- / Stable / B B / Stable
Moody's	Global Local Currency Deposit Foreign Currency Long-term / Short-term Deposit Subordinated Debt National Scale Rating	Baa3 / Stable B1 / Stable / Not Prime Ba2 / Stable Aaa.id
PEFINDO	Corporate Rating Bond Rating	<sub>id</sub> AA- / Stable <sub>id</sub> AA- / Stable
Fitch Ratings	Long-term / Short-term Foreign Currency National Long-term	BB- / Positive / B AA (idn) / Stable



### Capital Adequacy Ratio (CAR) stood at 19.3% at the end of 2007

## **Movement of Capital Adequacy Ratio** %



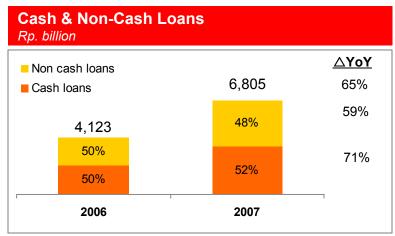
Rp. billion	Dec-06	Dec-07	△YoY
Tier 1 Capital	8,370	9,769	17%
Tier 2 Capital	3,702	4,088	10%
Investments	(1,095)	(1,562)	43%
Total Capital after Investment	10,977	12,295	12%
Risk Weighted Assets (RWA)*	53,825	63,820	19%
Capital Adequacy Ratio*	20.4%	19.3%	(1.1%)

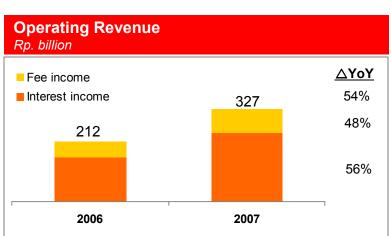
<sup>\*</sup> After market risk charge

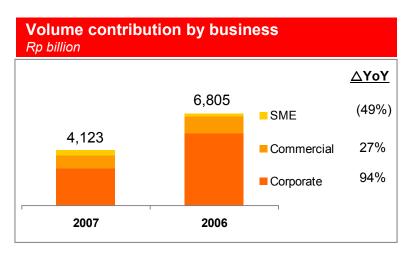
Adequate capital to support business expansion



### A strong growth in trade finance









Our capability to provide structured trade solutions allow us to grow faster



## **Thank You**

**Investor Relations** 

#### **Bank Danamon**

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